

TCFD Phase II Asia Regional Webinar February 2020



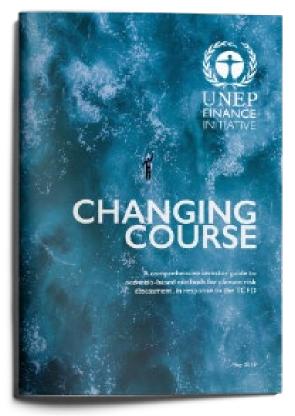
Agenda for the day Q&A welcome after each topic

8:00 CET	Context setting: Introduction to the UNEP-FI TCFD program	
8:20 CET	Japan's climate risks	
8:40 CET	Overview of bank approaches to climate risk analysis	
9:10 CET	Upcoming developments from the TCFD and NGFS	
9:20 CET	Global trends in climate risk regulation	

1 Context setting: UNEP-FI

UNEP-FI's latest TCFD publications

Investors





Banking Physical risk



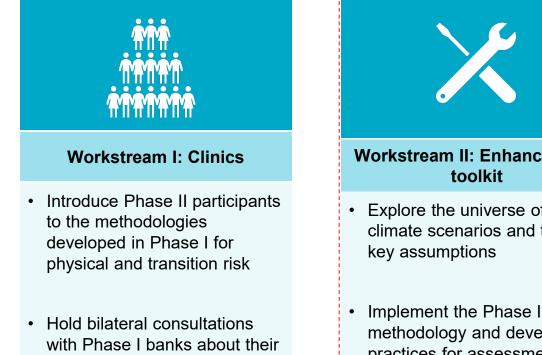


Banking Transition risk



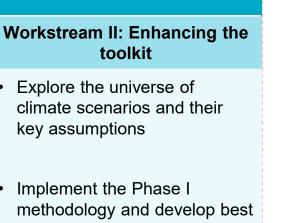
CLIVER WYMAN

TCFD Phase II for banks Building on the success of Phase I by providing the 39 Phase II banks with additional tools and knowledge to assess their climate risks



Develop the curriculum plan for Phase II

experiences



- methodology and develop best practices for assessment across sectors
- Provide guidance around disclosure and an effective climate risk program



- · Develop an online hub to provide resources and guidance to the industry
- Create a portal where Phase II participants can view the deliverables produced by the program

Workstream II curriculum: Enhancing the toolkit Core modules

Modules and objectives





Climate scenarios

- Banks understand the full spectrum of climate scenarios
- Banks understand the differences and key assumptions
- Banks understand how to use scenarios to assess risks and opportunities
- Banks identify relevant internal and comparable reference scenarios

Data and methodology

- Banks understand availability of climate relevant asset-level data
- Advance and refine Phase 1 methodologies for risk and opportunity assessment
- Create a comprehensive risk taxonomy across sectors and geographies
- Banks agree on best-practices around sector/geographical assessments



Reporting and governance

- Banks understand expectations around TCFD disclosures
 - Develop approaches to standardize disclosures
- Banks understand how to create an internal climate risk program
- Banks can begin to draft their own TCFD disclosures

Deliverables for TCFD Phase II Objectives include: understanding climate scenarios, assessing different data sources, and building strong climate risk governance practices

Transition risk deliverables

Activities	Program outputs
Training on new transition risk webtool	*
Draft working paper on the current transition risk scenario universe	
Create transition risk heatmap for relevant sectors	*
Draft working paper on sector assessment practices	
Create standardized disclosure template	
Draft working paper on climate risk governance practices	
Develop UNEP-FI TCFD and climate risk hub	

Physical risk deliverables

Activities	Program outputs
Support with bank-specific correlation analysis	*
Further exploration of physical risk opportunities	*
Blueprint on best-practices in assessing physical risk	Í
Creation of UNEP-FI hub	

2 Japan's climate risks

Climate risks in Japan (1/2) In 2018, Japan topped the Global Climate Risk Index issued by Germanwatch₁

Heavy rains and mudslides₁ July 2018

- >200 mm of rain per day
- Over 200 people died due to flash floods and mudslides
- 2.3 million people had to be evacuated
- \$7BN in total damage

Heatwave₁ August 2018

- 138 people died from the heatwave
- More than 70,000 people required hospitalization due to heat strokes and heat exhaustion
- New national temperature records
 set

Typhoon Jebi₁

- Over \$12.6 in total economic damage from the storm
- Record windspeeds measured at multiple locations
- Thousands stranded as transit lines were cut



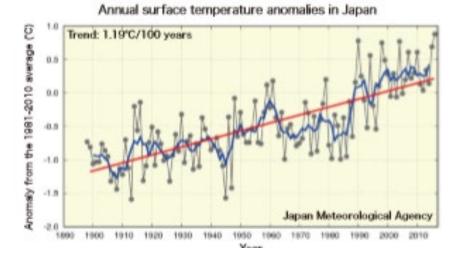




Climate risks in Japan (2/2) Japan is likely to face disproportionate impacts from climate change according to climatologists

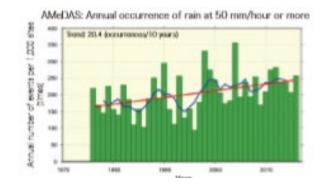
Faster rise in temperatures_{1,2}

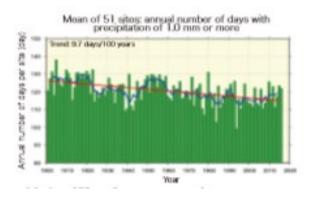
- Japan has warmed more rapidly over the past century than average
- Under RCP 8.5 Japan's temperature is expected to increase by 3.4-5.4 °C vs 2.6-4.8°C globally by 2100
- Heatwaves and days above 35°C are expected to grow more frequent in all IPCC scenarios



More flooding_{1,2}

- Expectation that extreme precipitation will increase under all IPCC scenarios, with the greatest rise in RCP 8.5
- However, total days of rain will fall on average, potentially threatening agricultural production and reservoir supplies



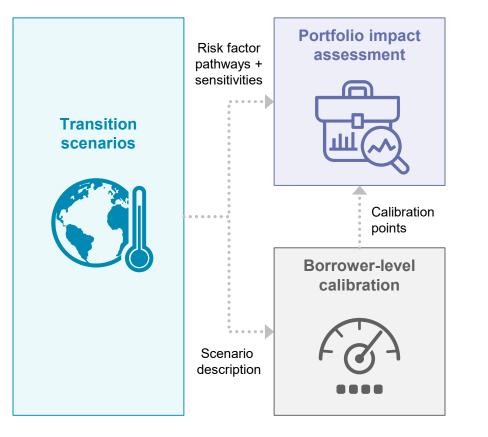


3 Approaches to climate risk analysis

UNEP-FI transition risk framework

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Overview of the transition risk framework



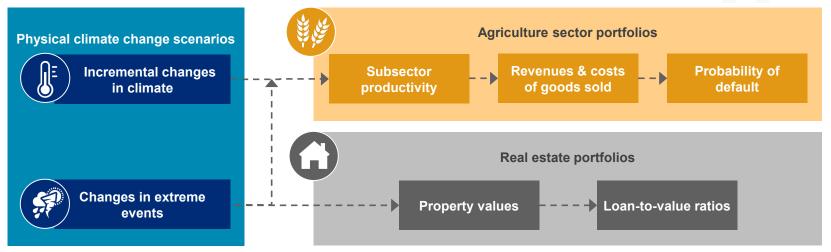
- Transition scenarios describe an evolving economic environment in a consistent manner across time, sectors, and geographies. Scenarios provide detailed outputs to define sector-level exposure to transition impacts.
- Borrower-level calibration addresses the lack of empirical data on corporate exposure to transition risk by using industry experts to estimate the scenario's impact on individual borrowers. Calibration specifies the relationship between economic scenarios and credit outcomes.

Portfolio impact assessment uses a systematic and repeatable approach to extrapolate the risk assessed by the other modules to the remainder of the portfolio.

UNEP-FI physical risk framework

Overview of the physical risk framework







Agriculture

- 1. Select representative sample of borrowers to assess
- 2. Identify climate change impacts on subsector productivity, price, downtime
- 3. Assess implications for borrowers' finances: changes in revenue & costs of goods sold
- 4. Estimate changes in probability of default: stress the factors/ratios in banks' internal credit rating models that have revenue and cost components
- 5. Extrapolate findings to whole portfolio subsector

Rea

Real estate

- 1. Identify properties facing risk of extreme events using existing online risk assessment platforms
- 2. Estimate probabilities of properties encountering extreme events in future
- 3. Assess potential changes in property values for 'at risk' properties
- 4. Calculate revised loan-to-value ratios

Additional assessment approaches

Some institutions are pursuing modified or alternative forms of assessment

Modeling approaches

- Use insurance data to provide a granular view of assets and historical losses experienced by physical events
- Use geospatial mapping software and overlay climate scientist simulations of various extreme events
- Link damages to microeconomic and macroeconomic factors as in traditional stress testing
 - Consider primary effects
 - Consider secondary effects
- Consider degree of alignment with various climate objectives at the portfolio or industry level

Scorecard approaches

- Create an internal heatmap or rely on a third-party heatmap to identify areas of highest risk within the portfolio
- Develop a specific assessment that combines elements of credit risk, project risk, and climate risk into a screening tool
- Set a rules-based framework for assessing different assets across industries and locations

Perspectives on climate scenario analysis Insights shared during the UNEP-FI London regional session

Physical risk

Challenges

- · Obtaining sufficiently precise data
 - On impacts from extreme weather events
 - On locations of physical assets (non-RE)
- Limitations in existing insurance data
- High degree of uncertainty around the impacts of forecasts on specific geographies

Other views

- Interest in better understanding incremental risks
- Interest in determining interaction effects between hazards and primary and secondary impacts

Transition risk

Challenges

- Outcomes are highly dependent on the underlying scenarios
 - In Phase I even the most "severe" scenarios appeared to have relatively mild impacts
 - Long time-horizons for impacts either moderated their effects or made them less relevant for decision-makers
- Linking scenario outputs to ratings for borrower assessment may require additional data

Other views

- Interest in better understanding the core assumptions of the various scenarios
- Interest in comparing outputs from a variety of scenarios

General ideas

- Important to have transparency in the calculations and assumptions within scenario analysis
- Need to create processes to:
 - Obtain climate-relevant data from borrowers
 - Produce aggregated assessments that meet regulatory demands
- Desire to integrate physical and transition risk outputs

4 TCFD and NGFS updates

The TCFD and the NGFS Both organizations added members in 2019 and are poised to release new materials and guidance in 2020

TCFD

2019 updates

Currently over 1000 supporters of the TCFS

Best practice handbook released

Second status report key conclusions

- Disclosure of climate-related financial information has increased, but is still insufficient for investors.
- Mainstreaming climate-related issues requires the involvement of multiple business functions.
- A majority of companies using scenarios do not disclose information on their own resiliency
- Greater clarity is needed on potential financial impacts of climate-related issues on companies

2020 plans

Now mandatory for PRI signatories

Likely to be mandatory in multiple jurisdictions

Potential additional focus on alignment

Guidance to come on climate scenario analysis from advisory group

NGFS

2019 updates

Currently 54 members and 12 observers

Reports issued

- "A call for action" which includes six recommendations for much regulatory action on climate change
- Technical report on implications of climate change on macroeconomic and financial stability
- A sustainable and responsible investment guide for central banks' portfolio management

2020 plans

Plenary meeting in April 2020

Proposed publications for H1 2020

- Reference transition scenarios and guidelines on scenario-based climate risk analysis
- Current environmental risk assessment methodologies
- Guide on integrating climate and environmental risk into supervision

TCFD recommended disclosures Presently, average companies are only disclosing between 3 and 4 of the recommended disclosures

11 recommended disclosures

Governance	Strategy	Risk Management	Metrics & Targets
Disclose the organisation's governance around climate-related risks and opportunities.	Disclose the actual and potential impacts of climate-related risks and opportunities on the organisation's businesses, strategy, and financial planning where such information is material.	Disclose how the organisation identifies, assesses, and manages climate-related risks.	Disclose the metrics and targets used to assess and manage relevant climate-related risks and opportunities where such information is material.
a) Describe the board's oversight of climate- related risks and opportunities.	a) Describe the climate-related risks and opportunities the organisation has identified over the short, medium, and long term.	a) Describe the organisation's processes for identifying and assessing climate-related risks.	a) Disclose the metrics used by the organisation to assess climate-related risks and opportunities in line with its strategy and risk management process.
b) Describe management's role in assessing and managing climate-related risks and opportunities.	b) Describe the impact of climate-related risks and opportunities on the organisation's businesses, strategy, and financial planning.	b) Describe the organisation's processes for managing climate- related risks.	b) Disclose Scope 1, Scope 2, and if appropriate Scope 3 greenhouse gas (GHG) emissions, and the related risks.
	c) Describe the resilience of the organisation's strategy, taking into consideration different climate-related scenarios, including a 2°C or lower scenario.	c) Describe how processes for identifying, assessing, and managing climate- related risks are integrated into the organisation's overall risk management.	c) Describe the targets used by the organisation to manage climate-related risks and opportunities and performance against targets.

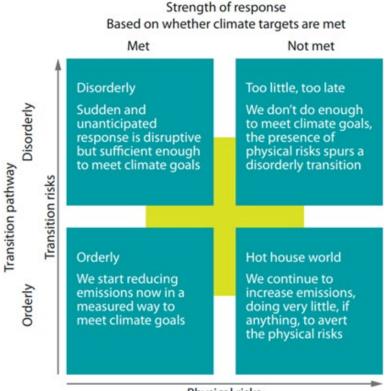
NGFS climate scenario analysis NGFS plans to release a series of reference scenarios and a handbook on climate scenario analysis in April 2020

Initial requirements 1

- Scenarios Include at least four scenarios
 - Each of the four scenarios will map onto one of the transition categories (see RHS)
 - At least one of the four scenarios will have a physical/transitional risk interaction
- **Inputs** Assumptions should be fully disclosed (e.g. baseline economic assumptions, policy drivers, etc.)
- Outputs
 - Granularity Will contain country-level geographic granularity and at the sectoral level, when possible
 - Coherence Multiple models should be combined in some coherent way, if relevant (e.g. physical & transitional models)
 - Time horizon Long-term, ideally as far as 2100, with annual increments
 - Uncertainty disclosures Should disclose range of outcomes and uncertainty
 - Dissemination Scenarios should be available to be downloaded in April 2020

Scenarios 1

Four major scenario categories are considered



Physical risks

The NGFS climate scenarios support research and analysis that will help central banks maintain the safety and soundness of their financial institutions ₁

5 Global climate risk regulation trends

Overview of the PRA stress test proposal (1/2) The PRA proposal is the most ambitious stress testing plan developed to date and will likely serve as a model for other jurisdictions

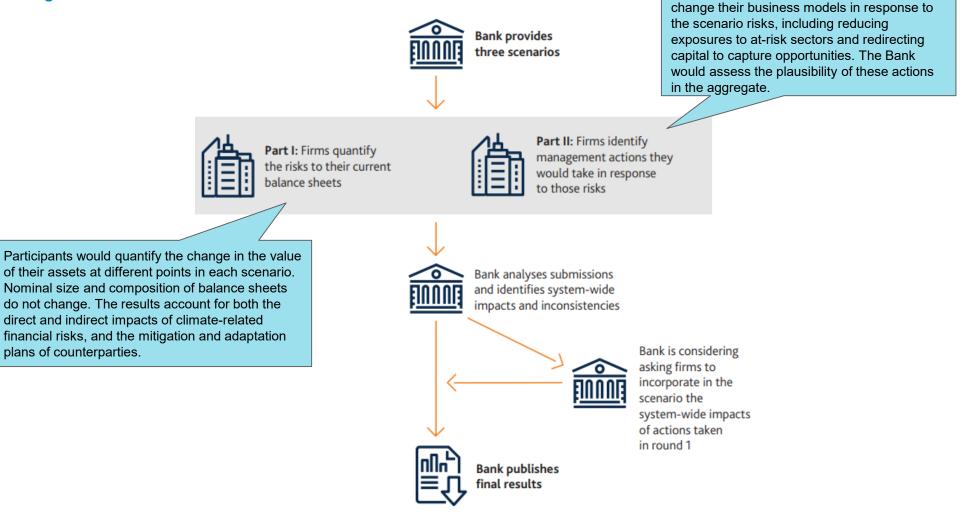
Overview of the PRA's stress testing proposal

- U.K. bank participants in the 2021 annual cyclical scenario and selected large insurers in the PRA's 2021 Insurance Stress Test would be expected to participate
- Transition and physical risk would be tested together via three distinct scenarios:
 - Early policy action scenario
 - Late policy action scenario
 - No additional policy action scenario
- The stress test would have two stages
 - Part 1: Focusing on quantifying the change in value of assets at different points in the scenarios
 - Part 2: Assessing how participants would change their business models in response to risks
- A 30-year window would be used to reflect the fact that climate change risks are likely to crystallize over a much longer time horizon
- The focus would not be on testing firms' capital adequacy or setting capital requirements

Overview of the PRA stress test proposal (2/2)The PRA proposal is the most ambitious stress testing plan developed to date and will likely serve as a model for other jurisdictions

Diagram of the PRA stress test

plans of counterparties.



Participants would assess how they would

Additional stress testing proposals A number of jurisdictions have announced plans to create or explore climate stress tests

Europe

- France Bank of France will define stress test parameters by end of March₁
- Netherlands Launched & analyzed their stress tests in 2019₂
- **Norway** Norway's central bank announced need to integrate climate into risk assessment ₃
- Denmark Develop & analyze stress tests in mid 2020 ₂



Americas

- United States Mixed picture
 - Fed not currently planning to run climate stress tests ₄
 - US Senate purposed "Climate Change Financial Risk Act" to force mandatory climate-related disclosure 3
 - Upcoming presidential election may alter future policy
- **Canada** Bank of Canada announced intent to develop climate stress tests ₅.



Asia & Oceania

- Singapore Monetory Authority of Singapore (MAS) will began climate-related stress testing 6
- Australia Australian Prudential Regulatory Authority (APRA) puts climate stress tests on list of priorities for 2020 7



"The climate crisis demands that banks accurately estimate and mitigate risks to social and economic stability" – Elizabeth Warren, US Democratic Presidential Candidate ₈

- 1. Bloomberg, 2020
- 2. Danmarks Nationalbank: Analysis No. 26 (2019) 4. ABA, 2020
- CFO, 2019 5. National Ob ABA, 2020 6. CNA, 2019

3.

National Observer, 20197.Money management, 2020CNA, 20198.Reuters, 2020

EU taxonomy and benchmarking (1/4) The EU taxonomy was agreed to by member states and will be given increasing prominence in 2020

EU taxonomy overview

TEG	Composed of 35 experts from civil society, academia, business and the finance sector, as well as 10 additional members and observers from EU and international public bodies	•	based literat • TEG r	sessments made by TEG were on scientific evidence, cure and international practice eport initial focus is on climate ge mitigation and adaption
7 Sectors, 67 activities	 highest-emitting macro sectors (represent 93.2% of GHG emissions in the EU) 	•	* & E	Agriculture and forestry Manufacturing Electricity, gas, steam and air conditioning supply
Screening criteria	 Substantial contribution to one environmental objective (for climate change mitigation → e.g. GHG emission thresholds) Do not significant harm to any of the other environmental objectives 			Water, sewerage, waste and remediation Transport Information and Communication Technologies (ICT) Buildings

What concerns and thoughts do you have about applying the EU taxonomy?

EU taxonomy and benchmarking (2/4) "Green activities" must make a substantial contribution to a specific EU environmental objective without harming other environmental objectives

EU environmental objectives



Climate change mitigation



Climate change adaptation



Sustainable use of water and protection of marine ecosystems



- Transition to a circular economy
- Controlling and preventing pollution



Supporting healthy ecosystems

Steps to calculate taxonomy exposure₁

- 1. Identify the activities conducted by the company, issuer or covered by the financial product (e.g. projects, use of proceeds) that could be eligible.
- 2. For each activity, assess whether the company or issuer meets the relevant criteria for a substantial contribution e.g. electricity generation
- 3. Verify that the DNSH₂ criteria are being met by the issuer. Investors using the Taxonomy would most likely use a due diligence like process for reviewing the performance of underlying investees.
- 4. Conduct due diligence to avoid any violation to the social minimum safeguards stipulated in the Taxonomy.
- 5. Calculate alignment of investments with the Taxonomy and prepare disclosures at the investment product level.

What concerns and thoughts do you have about applying the EU taxonomy?

1. Source: EBA

EU taxonomy and benchmarking (3/4) Complementing the taxonomy, the EU has launched two climate benchmarks

EU climate benchmark summary

The EU proposed two benchmarks that certify whether a portfolio meets the Paris climate goals

- Purpose Measure whether portfolios meet Paris goals 1
- **Key dates** Created 25 February 2019 and will apply to equity funds and corporate bonds from 30 April 2020 1
- Benchmark types 2
 - Paris-Aligned Benchmark (PAB) requires 50% carbon reduction relative to the investment universe
 - Climate Transition benchmark (CTB) requires 30% carbon reduction relative to investment universe
- Universal benchmark criteria 2
 - Sector exposure Portfolio must contain significant holdings in EU taxonomy's high impact sectors
 - Scope 3 (indirect) emissions integration Must be integrated within 4 years
 - Self decarbonization requirement 7% per annum
 - Other Must follow taxonomy's "do no significant harm"
- Significance 1
 - First climate benchmark overseen by a regulator
 - Decarbonization will include absolute (vs. only relative) reductions

Industry reactions to new benchmarks

- **First movers** Large index providers launched indices that adhere to these provisional benchmarks
 - S&P Dow Jones launched PAB climate change index on 29 January 2020 $_{\rm 3}$
 - ISS ESG plan to launch indices 1
 - $-\,$ MSCI launched two provisional climate indices that conform to CTB and PAB in Nov 2019 $_1$
- **Competing benchmarks** Many providers are using EU benchmarks in conjunction with other benchmarks ₁
 - MSCI continues to offer legacy low-carbon index & global environment index
 - Euronext CDP Environment World (launched by CDP & Goldman Sachs) will only offer index based on its own climate change benchmarks
 - Other data providers are exploring creating their own benchmarks as well using ESG and climate data

^{1.} IPE, 2020

^{2.} Final Report on Climate Benchmarks and Benchmarks' ESG Disclosures (2019)

EU taxonomy and benchmarking (4/4) Comparison of the climate transition and Paris-aligned benchmarks

EU climate benchmark criteria₁

	EU Climate Transition Benchmark	EU Paris-Aligned Benchmark	
Risk-oriented minimum standards		_	
Minimum scope 1+2(+3) carbon intensity reduction compared to investable universe	30%	50%	
Scope 3 phase-in	Up to 4 years	Up to 4 years	
Baseline exclusions	Yes Controversial weapons Societal norms violators	Yes Controversial weapons Societal norms violators	
Activity exclusions	No	Coal (1%+ revenues) Oil (10%+ revenues) Natural gas (50%+ revenues) Electricity producers with carbon intensity of lifecycle GHG emissions > 100gCO2e/kWh (50%+revenues)	
Opportunity-oriented minimum standard	s		
Year-on-year self-decarbonisation of the benchmark	At least 7% on average per annum: in line with or beyond the decarbonisation trajectory from the IPCC's 1.5°C scenario (with no or limited overshoot)		
Minimum green/brown share ratio compared to investable universe (voluntary)	At least equivalent	Significantly larger (factor 4)	
Exposure constraints	Minimum exposure to sectors highly exposed to climate change issues is at least equal to equity market benchmark value		
Corporate target-setting	Weight increase considered for companies which set evidence-based targets under strict conditions to avoid 'greenwashing'		
Disqualification from label if 2 consecutive years of misalignments with trajectory Relevance-oriented minimum standards	Immediate	Immediate	
Review frequency:	Minimum requirements reviewed every three years to recognise market development as well as technological and methodological progress		

The regulatory landscape continues to evolve and expand Climate-related legislation has been advancing across the world

EU prepares additional mandatory climate reporting₁

- EU is revising non-financial reporting rules to force firms to report on sustainability risks and opportunities
- Revisions are based on (1) EU Taxonomy and (2) better corporate disclosures
- EU is predicted to continue to use similar policy/legislation with the goal of becoming world's first climate-neutral continent by 2050

EU "green list" could have major implications for international investments $_{\rm 2}$

- From Dec 2021, EU member states must apply taxonomy to all public measures, standards, and labels of financial products
- · Contains various investment incentives/disincentives
- Incentives based on electrification, aviation biofuels, and hydrogen
- Disincentives based on coal and natural gas
- Demands new buildings to be zero-carbon by 2030 & refurbishments be zero-carbon by 2050

Climate risks push banks into a race with their regulators 1

- NGFS began recommending non-binding climate disclosures in April 2019
- Local regulators may use NGFS disclosures guidance to create their own mandatory disclosures
- Banks will work more closely with climate scientists to assess/predict climate risks

US financial sector may face abrupt climate risk disclosure requirements

- SEC privately debating about enforcing standardized climate-change disclosure $_{\rm 3}$
- US senators wrote to BlackRock, JPMorgan chase, State Street, and other financial giants to enroll them in effort to combat oil lobby 4
- The next US president can force abrupt, swift climate-related disclosures via the Dodd-Frank Act $_{\rm 5}$

The taxonomy is "a game-changer […] investors and industry will for the first time have a definition of what is green. […] [which] will enable billions in green investments to flow. " - Valdis Dombrovskis, EC executive VP ₂

1. Bloomberg, 2020

5. Vox, 2020

2. The Fifth State, 2020

AppendixSamples from TCFD Good Practice
Handbook

TCFD good practices The 2019 handbook provides specific examples of good practice and elaborates on the TCFD Implementation Guide



Using SASB Standards and the CDSB Framework to Enhance Climate-Related Financial Disclosures in Mainstream Reporting





Good practices: Governance Example from RBC annual report



Royal Bank of Canada

Annual Report 2018

This extract from the Royal Bank of Canada, a Canadian multinational banking and financial services company, shows that climate issues feature prominently at the top. Here, the Chair of the Board, in introducing the annual report, refers to climate change as the "most pressing issue of our age" and explains the Board's oversight function in this respect. The board believes strongly that achieving sustainable growth goes beyond generating profits, and that RBC has an important role to play as a corporate citizen that is fully involved in each of the communities where we do business. Specifically, we recognize that climate change is the most pressing issue of our age, and we oversee the bank's enterprise-wide approach to accelerating clean economic growth and supporting the transition to a low-carbon economy.

This second extract from the Royal Bank of Canada explains which functions are involved in identifying, assessing, monitoring and reporting on climate-related issues, and ties this back to performance goals at a management level.

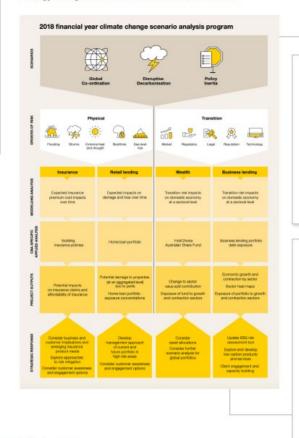
The Board and its Committees oversee senior management who is responsible for the execution of the management of E&S risks and opportunities. The Board provides oversight of our environmental strategy and our E&S risks, including our approach to managing these risks. GRM has a dedicated E&S risk team that develops approaches to identify, assess, monitor and report on climate-related risks, as appropriate. Performance goals on climate-related risks have been established at the management level. Governance

Good practices: Strategy Example from Commonwealth Bank annual report

Strategy: Scenario Analysis



The following examples demonstrate different approaches for disclosing the resilience of the organisational strategy taking into account different climate scenarios.



The Commonwealth Bank of Australia demonstrates the findings of the scenario analysis it conducted as a diagram. The diagram shows the three scenarios it used, the related physical and transition risks, and the strategic response of the insurance, retail lending, wealth and business lending businesses. This diagram provides a useful overview of the elements which make up its scenario analysis programme and is supported by additional narrative with further details.

In the narrative which accompanies the diagram, the Commonwealth Bank of Australia describes the company-wide process it took to understand the potential impacts of climate-related risks and opportunities, noting that it prioritised the areas most material to its portfolios. It states that the scenarios are based on assumptions and should not be viewed as forecasts or predictions, offering descriptions of the underlying assumptions made for each of the three scenarios considered (i.e. 2°C with and without global coordination and a 3°C policy inertia scenario).

Good practices: Risk Management Example from HSBC annual report

TCFD Good Practice Handbook





HSBC Holdings Plc Annual Report and Accounts 2018

British multinational banking and financial services institution HSBC shows how climate risks can be integrated into existing risk management processes over time. For example, it explains how the bank is working to embed transition risks into its day-to-day credit management. Moreover, the bank has identified six higher transition risk sectors based on their contribution to global carbon dioxide emissions and considers its exposure to these.

Risk Management

We are increasingly incorporating climate-related risk, both physical and transition, into how we manage and oversee risks internally and with our customers. Climate risk is now included as a theme in our 'Top and emerging risks report' to ensure that it receives monthly management oversight via the Risk Management Meeting of the Group Management Board ('RMM') (see page 30). In addition, our Board-approved risk appetite statement contains a qualitative statement on our approach to sustainability, which will be further expanded in 2019 to include climate risk explicitly.

We have a number of sustainability risk policies covering specific sectors. In 2018, we updated our energy policy to limit the financing of high-carbonintensity energy projects, while still supporting energy customers on their transition to a low-carbon economy. From the release of the new energy policy in April 2018 until the end of 2018, HSBC financed no new coal-fired power plants.

Transition risk, in the context of climate change, is the possibility that a customer's ability to meet its financial obligations will deteriorate due to the global movement from a high-carbon to a low-carbon economy. HSBC is working to embed transition risk into its day-to-day credit risk management. The aim is that over time, each wholesale counterparty will receive a client transition risk rating based on their susceptibility to, and ability to manage transition risk. Climate risk will also be explicitly included in the Board-approved risk management statement for 2019, showing the crucial linkages between board oversight of climate-related issues and risk management.

We have identified six higher transition risk sectors based on their contribution to global carbon dioxide emissions. These sectors are: oil and gas; building and construction; chemicals; automotive; power and utilities; and metals and mining. Over time we may identify additional sectors as having higher transition risk depending on a variety of factors, including country-level carbon dioxide reduction plans per the Paris Agreement.

The table below presents our exposure to the six higher transition risk sectors. These figures capture all lending activity, including environmentally responsible customers and sustainable financing. Further details on our approach to the quantification of exposures can be found in footnote 37 on page 67. This is expected to evolve over time as we develop new climate-related metrics.

> The excerpt also shows how risk management disclosures and underlying approaches are likely to mature and evolve over time and will include development of related metrics.

ik Management

Patrimond from a sea 10

Good practices: Targets and Metrics Example from Prudential PLC annual report



Prudential Plc

"We do life." Annual Report 2018

Prudential plc, a British multinational life insurance and financial services company, provides an in-depth discussion of its climate-related performance. When discussing its Scope 1, 2, and 3 emissions, Prudential specifically notes the scope and methodology utilised to calculate its Scope 3 emissions related to the air travel of its employees. Prudential also provides in-depth discussion on its Scope 2 emissions, which make up the majority of its overall emissions.

Prudential Group Scope 1 and 2 GHG Emissions

We achieved a ranking of B in the 2018 CDP Climate Change disclosure benchmark, and in ClimateWise, the insurance sector climate initiative managed by the Cambridge Institute for Sustainability Leadership, we improved ourscore, achieving 78 per cent (2017: 72 per cent). Our performance in ClimateWise against six core principles isindependently audited by PwC.

As a Group, we signed up to RE100 in 2018 to achieve 100 per cent renewable electricity by 2025 across our occupied and managed investment estates. 30 per cent of our global electricity consumption is procured from 100 per cent certified renewable sources (solar PV and on-shore wind). Our Group Scope 2 (market based) emissions are independently assured by Deloitte. Looking ahead, we will develop roadmaps in 2019 for the demerged businesses to set out strategies to achieve this target, on a country-by-country basis.

As our business becomes increasingly global, we recognise the importance of understanding the impact of air travel on our overall corporate carbon footprint. We have collated air travel data internally across all three regions for the first time. We have elected to disclose Scope 3 GHG emissions data from air travel for the UK and Europe business unit. This amounted to 21,622 tCO₂e, representing a 50 per cent increase over preliminary estimates (2017: 14,413 tCO₂e). The scope of this data now includes air travel from our sites in the UK, Japan, Kenya, Poland and Zambia, which are controlled by the UK and Europe business unit.

Prudential has also established a target with a base year of 2018 to achieve 100% renewable electricity by 2025 across its occupied and management investment estates.

It notes that it has had its Scope 2 group emissions independently assured, enhancing investor confidence in the reliability of the reported data.

Our combined reported and unreported carbon footprint from air travel is a significant contribution to our overall emissions. Therefore, as part of a holistic approach to the management of our climate impacts, we will focus management effort on reducing the need for travel through the deployment of digitally enabled office working practices and offsetting emissions from unavoidable flights as final mitigation. Plans will be developed in 2019 to establish a CO₂ offsetting programme for air travel emissions.